# Annual Program Plan 2019-2020 (Performing Arts-Theater) Latest Version

# Annual Program Plan

### APP Section I: Program/Department Description Annual Program Plan: Version by Gend, Michael on 11/01/2018 01:11

As our society becomes more and more mechanized, compartmentalized and impersonal, the ARTS provide a vital means of creative expression and communication. Facing the complexity of the world around us, our relationship and interactive skills have become essential tools for our success as individuals and as members of a flourishing community. Theatre is often defined as an "ensemble" art because it brings people together. Artists, actors, designers, technicians, all with many different abilities and talents, work collaboratively towards a common goal and the success of the final production depends upon the combined effort of all. Through the process of Theatre, we as people learn about ourselves, our history, and decide where we want to take our society next.

The value of the ARTS can never be fairly measured by numbers, in a much broader sense, the Theater Discipline serves the entire campus and college district through its reputation for excellence in professional training, opportunities and achievements. Our students and productions have been honored by the Kennedy Center American College Theater Festival, a national organization representing the very best in college theater nationwide, and we have many individual success stories involving students who are now working in professional theater, television and film. We also serve as very positive and visible source of outreach to a strongly supportive and enthusiastic community audience base.

# APP Section II: Status of 2017-2018 Goals Annual Program Plan: Version by Gend, Michael on 11/01/2018 01:11

| 2017-2018 Goals                                   | SMP Goal (X.1) | Status (Completed or Not Completed) | If goal not completed, briefly describe the reason |
|---|----------------|-------------------------------------|--|
| IEW FULL-TIME FACULTY POSITION - In               | D.1            | Not Completed                       | The former President of Pierce College did         |
| order to support and continue to develop our      |                |                                     | not approve the staffing this position, even       |
| xisting program, the Theater Department's         |                |                                     | though it was recommended by the FPPC.             |
| ighest priority at present is the hiring of a     |                |                                     |  |
| Ill-time faculty member whose qualifications      |                |                                     |  |
| clude experience and expertise as a               |                |                                     |  |
| neater artist and the ability to teach all or     |                |                                     |  |
| any of our basic academic courses,                |                |                                     |  |
| cluding TA 100, 110, 125, 225, 230, 232,          |                |                                     |  |
| 40, 250, 265, 270, 271, 273, 279, 280, 291,       |                |                                     |  |
| nd 292. Experience in either Costume 411          |                |                                     |  |
| nd Make-up 450 or any elements of                 |                |                                     |  |
| echnical Design (300, 310, 315, 320, 340,         |                |                                     |  |
| 42) would be an added bonus, especially if        |                |                                     |  |
| ve receive only one position.                     |                |                                     |  |
| ECHNICAL THEATRE DESIGNER -                       | D.1            | Not Completed                       | The former President of Pierce College did         |
| Currently our department has three                |                | ·                                   | not approve the staffing this position, even       |
| productions each academic semester. Two of        |                |                                     | though it was recommended by the FPPC.             |
| nese are plays produced by the Theatre            |                |                                     |  |
| Department, and one is a Dance Concert            |                |                                     |  |
| produced in collaboration with both Theatre       |                |                                     |  |
| nd Dance. Instructor Michael Gend now             |                |                                     |  |
| erves as the primary scenic designer,             |                |                                     |  |
| ghting designer, technical director, and          |                |                                     |  |
| upervisor of students for the entire              |                |                                     |  |
| roduction program in our department. It has       |                |                                     |  |
| ecome clear over the course of the last few       |                |                                     |  |
| ears that one person cannot effectively           |                |                                     |  |
| oordinate, design and supervise all three of      |                |                                     |  |
| nese events, especially when tight                |                |                                     |  |
| cheduling constraints place these                 |                |                                     |  |
| erformances in close proximity. In order for      |                |                                     |  |
| ur department to function effectively, we         |                |                                     |  |
| eed to continue to allocate an additional         |                |                                     |  |
| ourly instructor who can supervise and            |                |                                     |  |
| lesign lighting and/or scenery for our theatre    |                |                                     |  |
| roductions each fall and spring semester          |                |                                     |  |
| nd qualified to teach the following courses:      |                |                                     |  |
| Theater Arts 300, 310, 315, 320, 340, 342.        |                |                                     |  |
| The hire of a qualified full time instructor with |                |                                     |  |
| experience in technical theatre as mentioned      |                |                                     |  |
| Goal 1 would also satisfy this request.           |                |                                     |  |

| 2017-2018 Goals                                  | SMP Goal (X.1) | Status (Completed or Not Completed) | If goal not completed, briefly describe the reason |
|--|----------------|-------------------------------------|--|
| COSTUME DESIGNER & CLASS - The                   | D.1            | Not Completed                       | The former President of Pierce College did         |
| Theatre Dept. has been without a fulltime        |                |                                     | not approve the staffing this position, even       |
| costume designer for the past five academic      |                |                                     | though it was recommended by the FPPC.             |
| years. The department has assigned fours         |                |                                     |  |
| hours of adjunct instruction each semester to    |                |                                     |  |
| fill this void and the Administration is now     |                |                                     |  |
| providing additional hours in the form of non-   |                |                                     |  |
| instructional pay for design duties equaling     |                |                                     |  |
| one hour for lighting design and one hour per    |                |                                     |  |
| production for costume design (2 max.). The      |                |                                     |  |
| department will continue to seek the             |                |                                     |  |
| Administration's support providing for these     |                |                                     |  |
| production needs. The hire of a qualified full   |                |                                     |  |
| time instructor with experience in costume       |                |                                     |  |
| and makeup design as mentioned in Goal 1         |                |                                     |  |
| would also satisfy this request.                 |                |                                     |  |
| MUSICAL THEATER PRODUCTION                       |                |                                     |  |
| The Department proposes a reinstatement of       | D.1            | Partially Completed.                | The campus has not ranked this budget              |
| the Musical Theater Workshop production in       |                |                                     | request high enough during the last several        |
| Summer 2019 in coordination with a faculty       |                |                                     | budget cycles. The department has used it's        |
| director and designer. The Performing Arts       |                |                                     | own internal fund raising mechanisms to fund       |
| first wishes to thank the Administration for its |                |                                     | a musical theater production every other           |
| previous support of this valuable summer         |                |                                     | spring semester (The Spring 2017 production        |
| program. The summer musical has evolved          |                |                                     | of Hairspray, and the upcoming Spring 2019         |
| into such a highly successful college and        |                |                                     | production of In the Heights).                     |
| community event and our audiences eagerly        |                |                                     |  |
| await its return. This is a unique educational   |                |                                     |  |
| experience for our students and also             |                |                                     |  |
| provides the Department with the opportunity     |                |                                     |  |
| to recruit new talent from the surrounding       |                |                                     |  |
| high schools and local communities. In           |                |                                     |  |
| addition, this program has been a                |                |                                     |  |
| supplemental source of income for our            |                |                                     |  |
| production program during the course of the      |                |                                     |  |
| regular academic year. We will need a            |                |                                     |  |
| budget augmentation of \$20,000 to mirror the    |                |                                     |  |
| support we had from the college prior to the     |                |                                     |  |
| vacation of the PAB. These funds will cover      |                |                                     |  |
| personal services contracts required to hire     |                |                                     |  |
| musicians, choreographers and other artists      |                |                                     |  |
| needed to collaborate with our students and      |                |                                     |  |
| faculty.   |                |                                     |  |
| PROFESSIONAL PARTERSHIPS / GRANTS                | A.1            | Partially Completed.                |  |
| GUEST ARTISTS                                    |                | , ,                                 |  |

| 2017-2018 Goals  | SMP Goal (X.1) | Status (Completed or Not Completed) | If goal not completed, briefly describe the reason |
|--|----------------|-------------------------------------|--|
| Due to the changing nature of the presence   |                |                                     | The campus has not ranked this budget              |
| of the arts in community colleges across the   |                |                                     | request high enough during the last several        |
| state, the department feels it is time to forge  |                |                                     | budget cycles. The department has used it's        |
| professional partnerships with professional  |                |                                     | own internal fundraising mechanisms to fund        |
| theatre groups in the Los Angeles area to  |                |                                     | a few visiting guest artists.                      |
| help facilitate new opportunities for our  |                |                                     |  |
| students and open the door for grant based   |                |                                     |  |
| funding that can help preserve the arts at   |                |                                     |  |
| Pierce College for decades to come. The  |                |                                     |  |
| department will begin to actively pursue a   |                |                                     |  |
| professional partnership with a large LA   |                |                                     |  |
| based theatre company such as Center   |                |                                     |  |
| Theatre Group to begin this process. The   |                |                                     |  |
| department will also begin writing grant   |                |                                     |  |
| proposals to arts-based-funding groups in  |                |                                     |  |
| the city as a way of using alternative funding   |                |                                     |  |
| sources to help preserve our low-enrollment  |                |                                     |  |
| production classes. A combination of both  |                |                                     |  |
| approaches can help foster a discussion  |                |                                     |  |
| between our faculty, staff, and administration   |                |                                     |  |
| on how to best implement these funds and   |                |                                     |  |
| create an environment where our students   |                |                                     |  |
| shall collaborate and learn from these   |                |                                     |  |
| professional partnerships. Guest artists from  |                |                                     |  |
| these various organizations can participate in   |                |                                     |  |
| our department productions creating  |                |                                     |  |
| professional partnerships and connections  |                |                                     |  |
| for our students.  |                |                                     |  |
| COLLEGE COMPETITION - The Kennedy  | C.1            | Completed/Ongoing                   |  |
| Center American College Theater Festival   | 0.1            | Completed Ongoing                   |  |
|  |                |                                     |  |
| KCACTF is a national theater program   |                |                                     |  |
| involving 18,000 students from colleges and universities nationwide, and has served as a |                |                                     |  |
| ,  |                |                                     |  |
| catalyst in improving the quality of college   |                |                                     |  |
| theater in the United States. KCACTF has   |                |                                     |  |
| grown into a network of more than 600  |                |                                     |  |
| academic institutions throughout the country,  |                |                                     |  |
| where theater departments and student  |                |                                     |  |
| artists showcase their work and receive  |                |                                     |  |
| outside assessment by KCACTF   |                |                                     |  |
| respondents. The Pierce College Theater  |                |                                     |  |
| Department was an active participant in the  |                |                                     |  |
| past and, during that period, we were  |                |                                     |  |
| honored by invitations to present four major   |                |                                     |  |
| productions at various festivals within our five   |                |                                     |  |
| state region. Our student's also received  |                |                                     |  |
| outstanding recognition in many different  |                |                                     |  |
| categories, including acting, theatrical   |                |                                     |  |
| design, playwriting, student directing, and  |                |                                     |  |
| ensemble performance; many received job  |                |                                     |  |
| offers from various theater companies, as  |                |                                     |  |
| well. We plan to enter all department  |                |                                     |  |
| productions in this Festival in 2018- 2019 as  |                |                                     |  |
|  |                |                                     |  |
| this will allow for repeatability in performance   |                |                                     |  |
| ensemble classes.  |                |                                     |  |
|  | D.1            | Completed/Ongoing.                  |  |

# APP Section III: Analysis of Data Annual Program Plan: Version by Gend, Michael on 11/01/2018 01:11

### Success, retention and persistence rates



|            |             | Course Level | Enrollment Management |               |            |
|------------|-------------|--------------|-----------------------|---------------|------------|
| Discipline | Course      | Term _       | Sections Scheduled    | Paid Sections | Enrollmen^ |
| THEATER    | THEATER 100 | Fall 2013    | 3                     | 3             | 12         |
|            |             | Fall 2014    | 5                     | 5             | 21!        |
|            |             | Fall 2015    | 5                     | 5             | 23         |
|            |             | Fall 2016    | 5                     | 5             | 204        |
|            |             | Fall 2017    | 6                     | 5             | 20:        |
|            | THEATER 110 | Fall 2014    | 1                     | 1             | 3(         |
|            | THEATER 225 | Fall 2014    | 1                     | 1             | 2.         |
|            |             | Fall 2017    | 1                     | 1             | 1(         |
|            | THEATER 232 | Fall 2013    | 2                     | 2             | !          |
|            |             | Fall 2014    | 2                     | 2             |            |
|            |             | Fall 2015    | 2                     | 2             | Ç          |
|            |             | Fall 2016    | 1                     | 1             | 4          |
|            |             | Fall 2017    | 1                     | 1             | .~         |

Degrees and certificates awarded



Fall 2015

Fall 2016

Fall 2017

Outreach

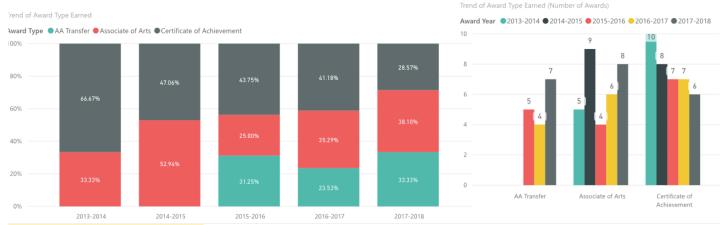
Αll

Fall 2014

Honors

| Award Year     |              |
|----------------|--------------|
| All            | $\vee$       |
| APP Department |              |
| All            | ~            |
|                | <b>E</b>     |
| APP Program    | ♦            |
| Theater        | $\checkmark$ |
|                |              |

| Degree Type                | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 |
|----------------------------|-----------|-----------|-----------|-----------|-----------|
| AA Transfer                |           |           | 5         | 4         | 7         |
| Theatre Arts               |           |           | 5         | 4         | 7         |
| Associate of Arts          | 5         | 9         | 4         | 6         | 8         |
| Theater                    | 1         | 1         | 1         | 3         | 2         |
| Theater: Costume           | 1         | 4         | 2         | 1         | 2         |
| Theater: Technical         | 3         | 4         | 1         | 2         | 4         |
| Certificate of Achievement | 10        | 8         | 7         | 7         | 6         |
| Technical Theatre          | 10        | 8         | 7         | 7         | 6         |
| Total                      | 15        | 17        | 16        | 17        | 21        |



#### Program learning outcomes assessment results

Based on the PLO outcomes data provided in 2018 it was found that there are no equity gaps in the Technical Theatre Certificate Program, the Technical Theatre AA program, the Costume Design AA program, and the Theatre Arts AA-T program.

There was an equity gap for one PLO (Convey an understanding of the actor's process in creating a character and describe the physical, vocal, mental and emotional methods of preparing for the performance of a role.) in the Theatre Arts AA program for the group of students labeling themselves as "Unreported". The addition of another full-time faculty member in Theatre Arts can aid in closing this gap, as the courses tied to this PLO as largely taught by adjuncts who cannot make the additional contribution to student success that an acting class requires of certain equity groups.

### Improvements or plans made as a result of dialogue surrounding course or program outcomes data

SLO findings during the last cycle indicated that students taking suggested courses in the order indicated in the department Degree and Certificate brochures have a higher success rate both in individual courses and in certificate/degree completions. Assessments also indicated that classes that had proper media and technology support from the IT department had higher student and program level success rates.

The department is pursuing additional funding to be put towards Degree/Certificate brochures and other similar program level advertising as a method to increase student success at the course and program level. The department needs to develop a specific short and long term plan for integration of new learning technologies in the classroom.

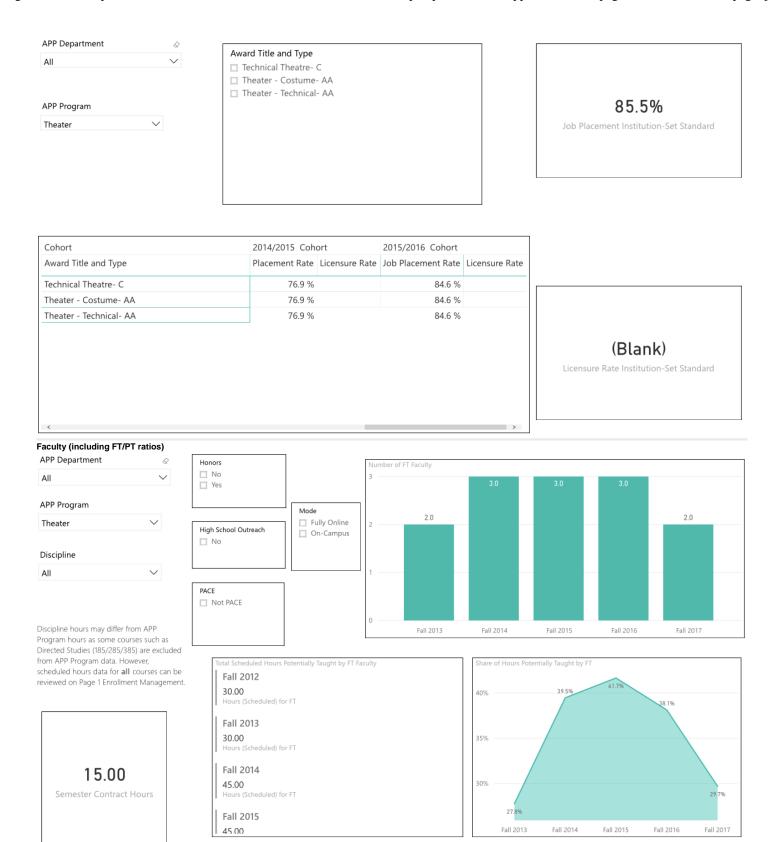
The department needs additional funding to help supplement the costs of printing and online advertising of the Degree/Certificate programs. The department also needs additional support from the IT department to help meet the new media and technology needs as identified by various course assessments in the program.

The campus wide Guided Pathways efforts may be able to support the above goals.

Licensure passage rates

N/A.

Job placement rates



# APP Section III: Other Data (if applicable)

| Metric    | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 |
|-----------|-----------|-----------|-----------|-----------|-----------|
| undefined | undefined | undefined | undefined | undefined | undefined |

APP Section III: Other Data (discussion) Annual Program Plan: Version by Gend, Michael on 11/01/2018 01:11

### Discuss any longitudinal trends in the above data and improvements based on these trends

As of 2017 - 2018, there are no equity gaps in the Theatre Arts Discipline.

The Theatre Arts program has had consistently high completion rates of degrees and certificates in the last three years. This is in large part due to our successfully degree brochure initiative. 2017 – 2018 was also the completion of our second two-year cycle of class offerings for the new AA-T, and there were 7 completions. Combined with our other degree/certificate offerings brings our completion total to 21. This is a new all time high for Theater Arts, and positions our discipline very well in regards to the new district funding formula.

This year's data received from the Institutional Effectiveness Office has shown a marked improvement of job placement rates for our graduates. The Theatre Arts discipline is just slightly under the campus set standard in this area, and our career placement counseling for our students has really helped in this area. We predict that we will exceed the campus set standard next cycle.

### APP Section IV: Internal and External Influences

Briefly describe internal and external influenecs affecting the program/department No Value

# APP Section V: Goals, Actions, Resource Requests and Justifications

| Goals and Objective  | Met        | Not Met   |   |                     |         |
|--|------------|---|---|---------------------|---------|
| THEATER - Continue Intercollegiate Competition                                   |            |   |   | Met                 | Not Met |
| Recommended Ac   | tion       | Continue intercollegiate competition with the American College Theater Festival.  | 0 linked<br>0 resour  | SLOs<br>ce requests |         |
| THEATER - Create I   | Musical Th | heater Program  |   | Met                 | Not Met |
| Recommended Continue using department fundraising mechanism in spring semesters. |            | tinue using department fundraising mechanisms to help fund a bi-annual musical theater production<br>pring semesters.                                     | 0 linked SI<br>0 resource   |                     |         |
|  | Crea       | ate a budget within the department to fund a summer musical theater production each year.   | 0 linked SLOs Resource Requests: • Musical Theater Service Contro (Status: Pending)       |                     |         |
|  | Crea       | ate a Musical Theater Degree/Certificate Program  | 0 linked SLOs<br>0 resource requests  |                     |         |
| THEATER - Create   | Profession | nal Partnerships in the Community   |   | Met                 | Not Met |
| Recommended<br>Action  |            | nue using department fundraising mechanisms to help fund visiting and guest artists to collaborate<br>our students and faculty.                           | 0 linked SL<br>0 resource   |                     |         |
|  |            | t Artist contracts for performers and other professional artists to work and collaborate with the re Arts faculty and students on department productions. | 0 linked SLOs Resource Requests: • Guest Artist contracts for perform - (Status: Pending) |                     | •       |
| THEATED IN   | . 04       | Engagement, Success, and Student Completion   |   | Met                 | Not Met |

| Goals and Objectiv    | es   |  | Met  | Not Met                  |  |
|-----------------------|--|--|--|--------------------------|--|
| Recommended<br>Action | Department Secretary (shared with Art Department) as mandated in the AFT 2014 – 2017 contract.                     |  | Requests:<br>partment Sec  | cretary (shared with     |  |
|                       | Full-time Faculty Position as an Instructor for all core academic courses and Director for each production season. |  | 0 linked SLOs Resource Requests: • Full-time Faculty Position for Theater Arts - (Status: Pending) |                          |  |
|                       | WIRELESS INTERNET IN THE PAB   |  | Requests:  | ERNET IN THE<br>Pending) |  |
|                       | SMART CLASSROOM UPGRADE  |  | Requests:  | ROOM UPGRADE             |  |

| LED Lighting Fixtures Training Package PART 6                     | 0 linked SLOs<br>Resource Requests:  |
|---|--|
|   | LED Lighting Fixtures Training     Package PART 6 - (Status:     Pending)  |
| Additional Arena Theater LED Lighting Fixtures Production Package | 0 linked SLOs Resource Requests: • Additional Arena Theater LED Lighting Fixtures Production Package - (Status: Pending) |
| Bernina Q20 Long Arm Sewing Machine                               | 0 linked SLOs<br>Resource Requests:<br>• Bernina Q20 Long Arm Sewing<br>Machine - (Status: Pending)                      |
| Two rolling whiteboards   | 0 linked SLOs<br>Resource Requests:<br>• Two rolling whiteboards - (Statu<br>Pending)                                    |
| 3D Scanner & Computer   | 0 linked SLOs<br>Resource Requests:<br>• 3D Scanner & Computer - (Stat<br>Pending)                                       |
| ETC ION Lighting Console for Arena Theater                        | 0 linked SLOs<br>Resource Requests: • ETC ION Lighting Console for<br>Arena Theater - (Status: Pendir                    |
| Arc-light Follow-spots for PAB Main stage Theater                 | 0 linked SLOs<br>Resource Requests: • Arc-light Follow-spots for PAB N<br>stage Theater - (Status: Pendin                |
| Q-LAB Professional Software License                               | O linked SLOs Resource Requests:  Q-LAB Professional Software License - (Status: Pending)                                |
| Piano Tuning  | 0 linked SLOs<br>Resource Requests: • Piano Tuning - (Status: Pending  |
| ETC ION Software Universe Upgrade                                 | 0 linked SLOs<br>Resource Requests:<br>• ETC ION Software Universe<br>Upgrade - (Status: Pending)                        |
| PRODUCTION SUPPLIES   | 0 linked SLOs<br>Resource Requests:<br>• PRODUCTION SUPPLIES -<br>(Status: Pending)                                      |
| Yoga Mats   | 0 linked SLOs<br>Resource Requests: • Yoga Mats - (Status: Pending)  |
| Upgrade Student Computer Lab with new MacBooks.                   | O linked SLOs Resource Requests:  Upgrade Student Computer Lab with new MacBooks (Status: Pending)                       |

| Goals and Objectiv    | Met  | Not Met   |     |                |
|-----------------------|--|---|-----|----------------|
|                       | New Camera for recording   | 0 linked SLOs Resource Requests: • New Camera for recording - (S Pending) |     |                |
| THEATER - Increase    | Student Attendance at Department Productions   |   | Met | Not Met        |
| Recommended<br>Action | Continue to require that students enrolled in TA 100, and TA 270, 271, 273 be required to attend department productions each semester as part of their curriculum. | 0 linked SLOs<br>0 resource requests                                      |     |                |
|                       | 4 Student Workers for Theatre Manager and costume maker to assist with ticket sales, box office, publicity, and costuming duties.                                  | 0 linked SLOs Resource Requests: • 4 Student Workers - (Status: Pending)  |     | ers - (Status: |

APP Section VI: Additional Comments or Information